

Report 2021

FALLING  
WALLS  
FOUNDATION

# SCIENCE AND INNOVATION MANAGEMENT

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*Research Infrastructures Consulting*

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BERLIN



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## FOREWORD

The continuing SARS-CoV2 pandemic has highlighted the importance of scientific advances to address grand challenges such as global health emergencies.

Clearly, addressing such global issues demands collaboration among scientists from across the world, for the benefit of all. In Berlin, we aim at strengthening both public and private organisations and at becoming a role model for impactful and resilient science and innovation management processes.

Berlin supports the Falling Walls Foundation's Science and Innovation Management activities as part of its overall efforts to foster mutually beneficial collaborations based on shared values. The Falling Walls Foundation, their Science Summit, and their Global Call for Nominations enable interdisciplinary dialogue between scientists, science communicators, and science managers from all over the world.

In 2021, Falling Walls' call for nominations saw applicants from all continents pitch their breakthrough science and innovation management initiatives. I cordially congratulate all the successful entries. I am particularly proud that, along with Thomas Schildhauer, the Alexander von Humboldt Institut für Internet und Gesellschaft, one of Berlin's prestigious scientific institutions, became one of Falling Walls' finalists in Science and Innovation Management this year.

We are delighted to support the work of the Falling Walls Foundation in its endeavour to identify extraordinary scientists and bring them to Berlin. Beyond academic excellence, Falling Walls' Science and Innovation Management represents an extraordinary opportunity to showcase Berlin's reputation as a global meeting point for visionary science and innovation managers to jointly discuss and exchange the most impactful ways to harness the full potential of research.



**ARMAGHAN NAGHIPOUR**  
*Staatssekretärin für Wissenschaft,  
Forschung und Gleichstellung*

## SCIENTIFIC ADVISORS



**SILKE SCHUMACHER**

*Research Infrastructures Consulting*



Dr. Silke Schumacher is the director of Research Infrastructures Consulting. She earned a PhD in biochemistry at the University Paris-XI and an Executive Master in Public Administration from the Hertie School of Governance, Berlin. She is currently an external expert of the European Commission Directorate-General Research and Innovation to evaluate the EU ERIC Regulation. Previously, she was the first European Molecular Biology Laboratory (EMBL) Director of International Relations, holding the position from

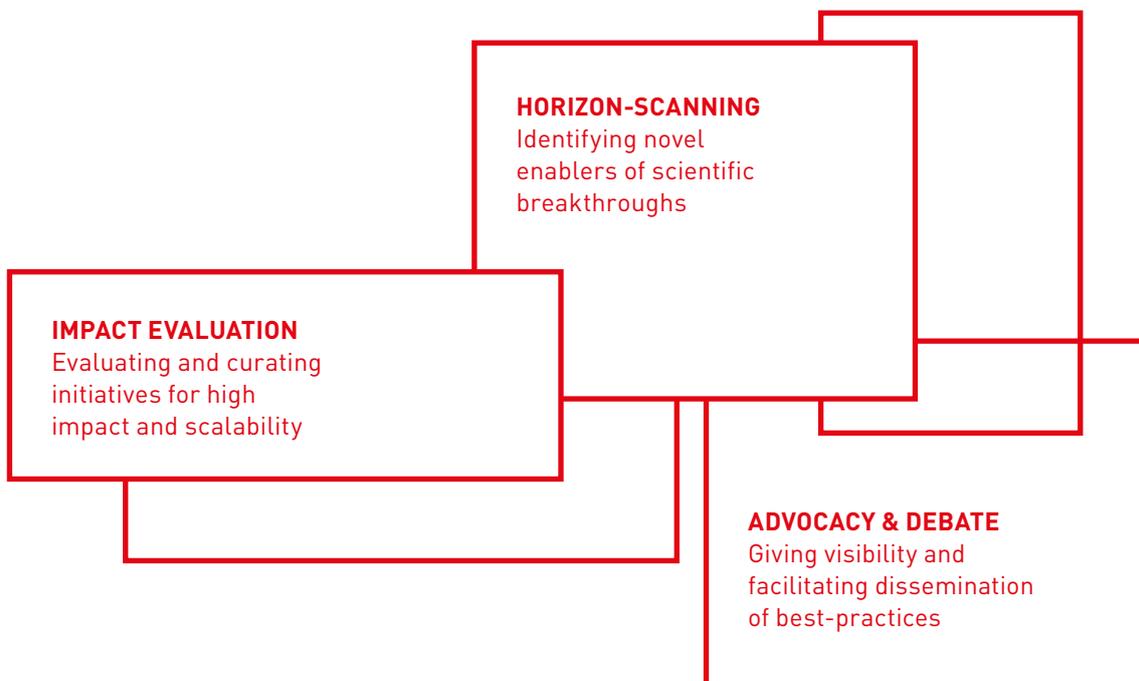
2010-2020. There, she was instrumental in the establishment of a new site in Barcelona and the expansion of membership to Central Eastern European countries. Prior to EMBL, Silke worked in the pharmaceutical industry at Merck KGaA Pharma Business Development and as Managing Director of Anadys Pharmaceuticals Europe GmbH. She spent time as a postdoctoral fellow at the National Institutes of Health, Bethesda, USA, and has co-authored several peer-reviewed publications and one patent.

# FALLING WALLS SCIENCE AND INNOVATION MANAGEMENT AT A GLANCE

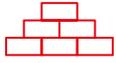
## WHAT WE DO

At Falling Walls Science and Innovation Management, we showcase novel and game-changing approaches to science and innovation management both in the realm of academia and research-driven companies, but particularly at the interface between the two.

Each year, we are looking for the winners in Science and Innovation Management across all scientific disciplines that can show innovation in different ways: as a product, process, technology, business model, organisational, management, design, or purpose-driven, cultural, or social and political innovation. We position ourselves as advocates for the enablers of scientific breakthroughs and as facilitators of transatlantic exchange about the future of Science and Innovation Management.



## OUR NETWORK



**100+**

**LEADING SCIENCE AND INNOVATION  
MANAGEMENT STAKEHOLDERS**

## GROWTH IN 2021



**33**

**APPLICANTS**

from 19 different nations and across all sectors



**28**

**SHORTLISTED FINALISTS**

from 16 different fields of innovation



**10**

**WINNERS**

from 7 nations and 8 fields of innovation

## OUR JURY



**8**

**GRAND JURORS**

from 6 different nations and with a 50:50 gender balance



**22**

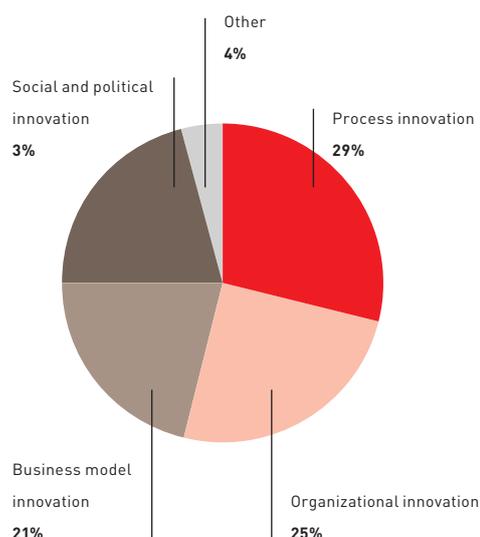
**SHORTLISTING JURORS**

from 13 different nations

# OUR IMPACT IN THE LANDSCAPE OF SCIENCE AND INNOVATION MANAGEMENT

## BROAD COVERAGE IN THE FIELD OF SCIENCE AND INNOVATION MANAGEMENT

At Falling Walls, we continue to broaden our spectrum in terms of the different types of innovation our winners and finalists represent. Of the nine theoretical types of innovation according to Garud et. al, (2013), our participants in Science and Innovation Management employ eight of them. In 2021, process innovation (29%), organisational innovation (25%), business model innovation (21%), and social and political innovation (21%) were of particular focus.



Types of Innovation	Example or Case	Winner		Finalist	
		Primary	Secondary	Primary	Secondary
Product innovation	Anti-Covid 19 vaccine	1	3	1	5 [18%]
Process innovation	Automation	1	1	3	8 [29%]
Technology innovation	Space flight		3	2	3
Business model innovation	Subscription access to music	4	1	6 [21%]	1
Organizational innovation	Innovation funnel	2	1	7 [25%]	7
Management innovation	Innovation methods such as Design Thinking,				1
Design and purpose-driven innovation	Braille alphabet	1		3	
Culture innovation	Fridays for future				
Social and political innovation	Social security system	1	1	6 [21%]	3

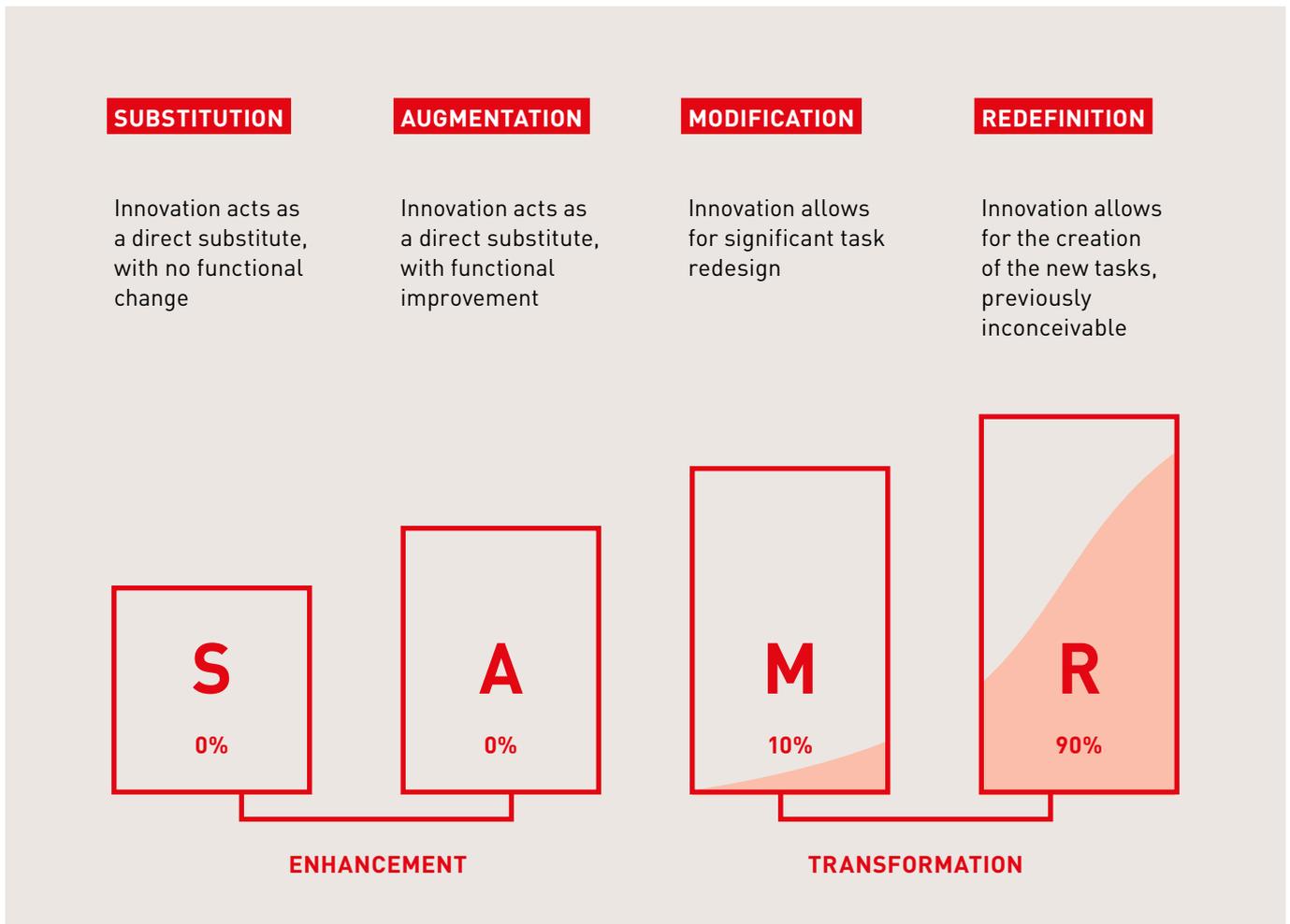
Falling Walls Science and Innovation Management contestants sorted into primary and secondary types of innovation according to Garud et al. (2013).

### OUR CORE FOCUS: EFFICACY

In 2021, Falling Walls Science and Innovation Management laid a particular focus on the speeding up of innovation processes and efficacy in research and knowledge transfer. The SARS-CoV2 pandemic has showcased, and continues to prove, the need for agility and fast response times in science and innovation management processes. With this focus on efficacy in science and innovation management, we position ourselves as advocates for a more dynamic and resilient innovation landscape in Berlin and beyond.

### OUR WINNERS BREAK DOWN WALLS FOR THE ENABLERS OF SCIENCE

With the help of the SAMR Model, we pay special attention to the type of impact that our submissions generate. In doing so, we strive to cover all levels of impact, but we particularly recognise initiatives that actively break down walls towards scientific breakthrough innovations. Falling Walls Science and Innovation Management carefully evaluates all initiatives for the impact they are realising and curates them accordingly. Consequentially, the winners who we celebrate at the end of this process are each ground-breaking innovators in their own right.



SAMR model, depicting the impact types of our 2021 Winners in Science and Innovation Management.  
Source: <https://www.edutopia.org/>

## 10 EXTRAORDINARY WINNER INITIATIVES



### BREAKING THE WALL OF SLOW AND INEFFICIENT DRUG DISCOVERY

**GISBERT SCHNEIDER**

*ETH Zurich*



The discovery of new drugs and their development as medicines is a long, arduous, costly, and, to some extent, serendipitous process. Up to 90% of drug candidates fail during clinical development because they lack efficacy or show undesired side-effects. At the same time, good drugs are overlooked as researchers struggle with multi-dimensional optimisation in the face of many unknowns. Gisbert Schneider is the director of the Singapore-ETH Centre and holds the position of Chair for Computer-Assisted Drug Design at ETH Zurich. Having published over 400 scientific papers and winning several prestigious awards,

Gisbert introduced the concept of adaptive, AI-based drug design to medicinal chemistry. The central idea is to partially transfer decision-making from the human science manager to machine intelligence that generates novel molecules with the desired properties from scratch. At Falling Walls, Gisbert spoke about the problem of having too many, in fact, almost infinite, choices when it comes to finding a treatment for a disease. He showed how a chemistry-savvy AI points out the molecules that are likely to succeed, thus leading to faster and more cost-effective drug discovery through informed decision-making.

→ **BREAKING THE WALL OF AN OVERLOAD OF SCIENTIFIC KNOWLEDGE**

**ANITA SCHJØLL BREDE**

*Iris.ai*



Iris.ai is an almost 6-year-old European start-up, founded with a double bottom line: for profit and for positive global impact. Anita and her team have spent the last 5 years building an award-winning AI engine for scientific text understanding. Their algorithms for text similarity, tabular data extraction, domain-specific entity representation

learning and entity disambiguation and linking measure up to the best in the world. On top of that, their machine builds a comprehensive knowledge graph containing all entities and their linkages to allow humans to learn from it, use it and also give feedback to the system.

→ **BREAKING THE WALL TO FASTER KNOWLEDGE SHARING**

**SEBASTIEN CHARLES**

*PosterLab*



PosterLab makes it easy to access and leverage the most valuable nodes of knowledge within the research world: research assets and authors. It constitutes a starting point for faster collaboration between peers. PosterLab achieves this by systematically structuring your organisation's

knowledge and findings, visualising them, sharing them, recommending researchers, and generating more knowledge. PosterLab's platform can be used within and between organisations or consortia. In the end, it aims to be as easy to use as a knowledge dating app for organisations.

→ **BREAKING THE WALL OF TECHNOLOGY VALUATION BOTTLENECKS**

**XIAOLAN FU**

*University of Oxford*



Xiaolan Fu and her team aim to break the wall of technology valuation and unblock the bottleneck of technology transfer by creating a ground-breaking theoretical framework and a novel methodological method of technology valuation based on bigdata, econometric and machine learning techniques. An ML algorithm that is derived from the research can

estimate the monetary value of a patented invention or a start-up. Xiaolan and her team make a valuable first attempt to develop a theory for the valuation of technology and to create a game-changing technology valuation method that holds the potential to bring disruptive change in technology valuation.

→ **BREAKING THE WALL OF THE IVORY TOWER**

**DAVID HART**

*Senator George J. Mitchell Centre for Sustainability Solutions, University of Maine*



Universities need to become more useful societal partners in solving sustainability problems. David and his team have implemented innovative approaches that are strengthening the capacity of universities for stakeholder-engaged, solutions-driven, interdisciplinary research. More than

200 faculty members and 800 students from 17 universities representing the natural and social sciences, engineering, and design have now participated in their sustainability research. Their ultimate goal is to change the world by transforming the world's 10,000 universities.

→ **BREAKING THE WALL TO RAPID PEER REVIEW PROCESSES**

**THOMAS LEMBERGER**

*EMBO*



Review Commons was created by EMBO and ASAPbio to provide expert peer review of preprints before they are submitted to a journal. The process is handled by professional scientific editors, who ensure that reviewers are qualified and have no conflicts of interest. Manuscripts, together with their reviews and the authors' responses,

can be immediately publicly posted to become "refereed preprints". RevCom thus uncouples reviewer evaluation from editorial selection at journals, focusing refereeing on the scientific quality and significance of research findings and accelerating access to refereed scientific findings.

→ **BREAKING THE WALL TO CONNECTING RESEARCHERS AND INNOVATORS**

**BENJAMIN MILES**

*Spin Up Science*



Spin Up Science's lean ecosystem generation model emphasises maximising the number of innovation ideas explored and researchers commercially upskilled while minimising costs to support this activity across a city or economic region. By placing researchers on projects to support the entrepreneurial activity of first-time

entrepreneurs, Benjamin and his team are fostering intergenerational connections. This provides first-hand experience of the start-up process to the researcher whilst turning the 1-2 person ventures into teams of 8-10 in order to accelerate their start-up journeys.

→ **BREAKING THE WALL TO TRANSFORMATIVE INNOVATION POLICY**

**JOHAN SCHOT**

*Transformative Innovation Policy Consortium*



The Transformative Innovation Policy Consortium (TIPC) was established in 2017 as a five-year global knowledge platform, coordinated by the Science Policy Research Unit at the University of Sussex, the Centre for Global Challenges at Utrecht University, and Ingenio in Spain. Since its formation,

Johan and the TIPC have been bringing together policymakers and researchers to co-create transformative innovation policies and practices that help meet the SDGs and can be adopted worldwide.

→ **BREAKING THE WALL OF UNCERTAIN SUCCESS CRITERIA FOR INNOVATION**

**DASHUN WANG**

*Kellogg School of Management,  
Northwestern University*



Dashun is the Director of the Center for Science of Science and Innovation. CSSI research helps uncover fundamental principles underlying the success and/or failure of innovation through the use of AI and large datasets. This research is impacting our understanding of global innovation

in a way that will foster even more world-changing ideas across the globe. With a better understanding of what drives successful science and innovation, we can apply these learnings to address some of business' and society's greatest challenges.

→ **BREAKING THE WALL TO INNOVATION THROUGH TRANSFERRING TECHNOLOGIES**

**JONATHAN WAREHAM**

*ESADE*



Jonathan and his team devised ATTRACT, a unique funding instrument of the European Commission designed to tap into the world-class deep tech developed by Europe's world-renowned scientific research infrastructures like CERN, European Southern Observatory, European Synchrotron Radiation Facility, and some 600 others. These

research infrastructures cannot normally use off-the-shelf technologies. As such, the detection, imaging, and computational technologies developed for advanced scientific measurement and analysis have tremendous potential for many other high-growth industries based on deep tech.

# SCIENCE AND INNOVATION MANAGEMENT FINALISTS 2021

## FALLING WALLS GIVES INITIATIVES IN SCIENCE AND INNOVATION MANAGEMENT VISIBILITY.

Each year, our shortlisting jury hand-picks the most promising initiatives out of a large pool of nominations to award them the title "Finalist". These initiatives become part of our engaged network of scientists and innovators.

### **Alexander Newman**

*Deakin University*

### **Alexandra Negoescu**

*i<sup>2</sup>c STARTacademy*

### **Alexandre Nussem**

*EIRMA – European Industrial  
Research Management Association*

### **Anita Schjøll Brede**

*Iris.ai*

### **Barbara Gray**

*Pennsylvania State University*

### **Benjamin Miles**

*Spin Up Science*

### **Clement Lim**

*Roche Pharma*

### **Dashun Wang**

*Northwestern University*

### **David Hart**

*University of Maine*

### **Evrin Bunn**

*U.S Department of Homeland Security  
Science and Technology Directorate*

### **Fernando Ariel Garcia Terron**

*Instituto Tecnológico y de Estudios  
Superiores de Monterrey*

### **Gisbert Schneider**

*ETH Zurich*

### **Gordon McBean**

*Western University / Institute for  
Catastrophic Loss Reduction*

### **Jennifer Smith**

*City of Guelph*

### **Johan Schot**

*Transformative Innovation  
Policy Consortium (TIPC)*

### **Jonathan Wareham**

*ESADE*

### **Jörg Becker**

*University of Muenster*

### **Joyce Ngugo**

*Eider Africa*

### **Ludovic Thilly**

*University of Poitiers*

### **Nir Hindi**

*The Artian*

### **Norbert Francois Tchouaffe Tchiadje**

*University of Dschang*

### **Run-Wei Li**

*Ningbo Institute of Materials Technology  
and Engineering (NIMTE),  
Chinese Academy of Sciences (CAS)*

### **Sebastien Charles**

*PosterLab*

### **Shamima Lasker**

*Shahabuddin Medical College (SMC)*

### **Thomas Lemberger**

*EMBO*

### **Thomas Schildhauer**

*Alexander von Humboldt Institut  
für Internet und Gesellschaft*

### **Wendy Smith**

*University of Delaware*

### **Xiaolan Fu**

*University of Oxford*

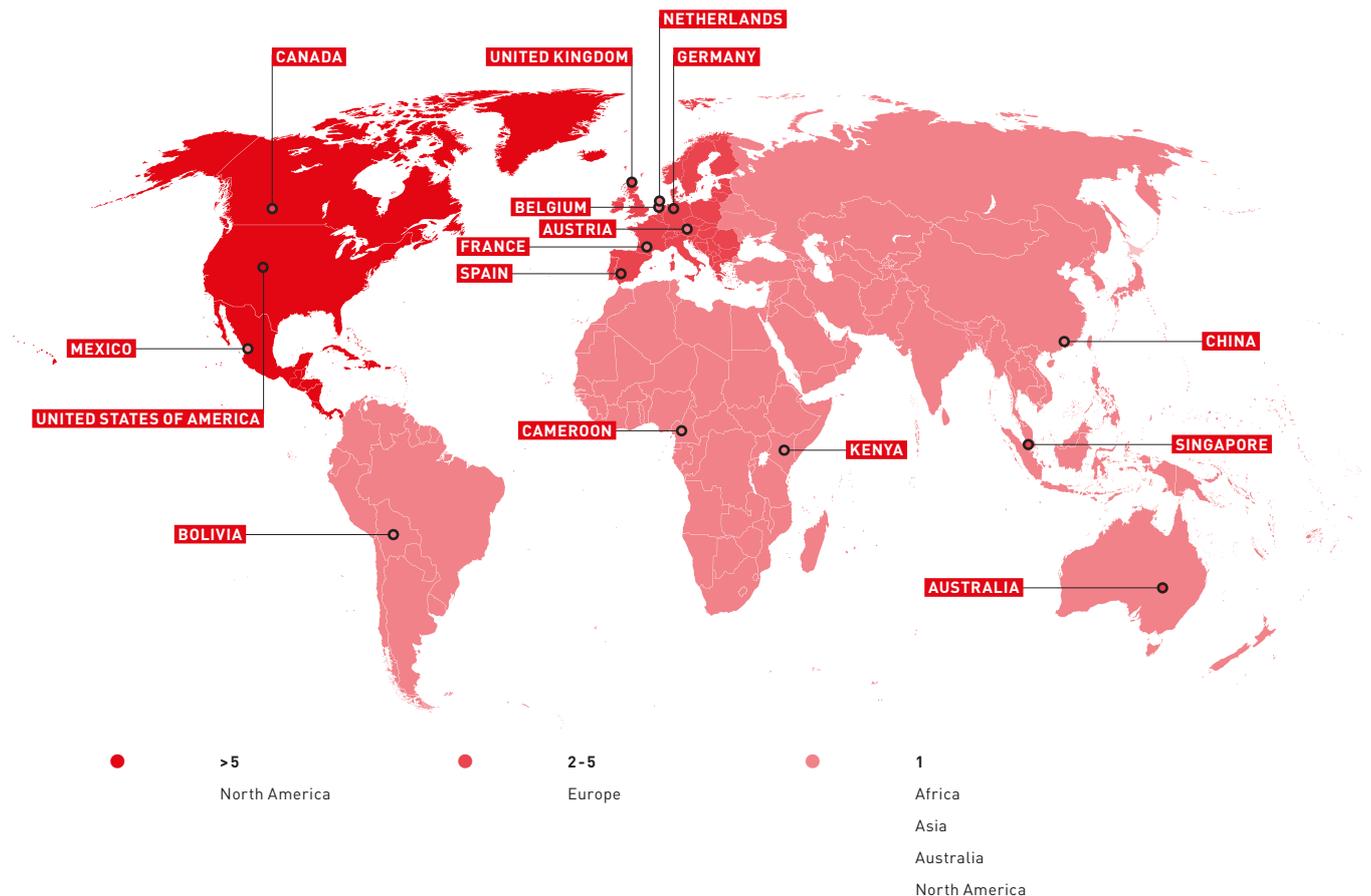
## HOW WE FIND VISIONARIES AND SELECT THE BREAKTHROUGHS

### THE GLOBAL CALL FOR NOMINATIONS: SCIENCE AND INNOVATION MANAGEMENT SUBMISSIONS IN 2021

Every year, Falling Walls spreads a Global Call for Nominations to find how Science and Innovation Management can serve as a basis for breakthroughs in science and corporate research. The

Global Call is supported and shared by the many academic and corporate institutions that form the Falling Walls network and reaches out to nominating organisations all around the globe. In 2021, submissions for Falling Walls Science and Innovation Management came from 19 different countries across all continents.

In our search for the breakthroughs of the year, we are looking for novel and game-changing approaches to science and innovation management (concepts, tools, structures, projects) both in the realm of academia and research-driven companies, but particularly at the interphase between the two.

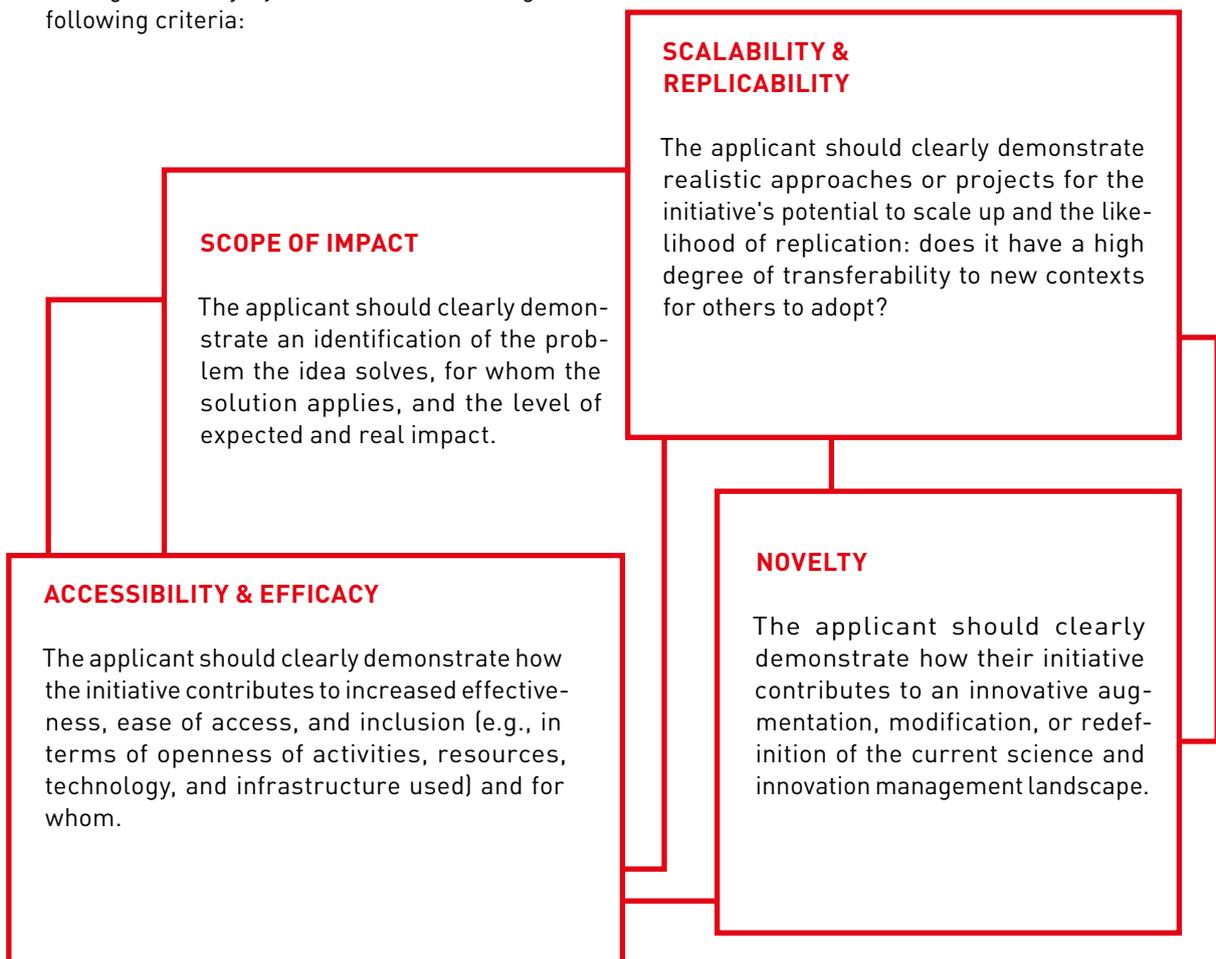


Proposals have to demonstrate high-impact research findings and/or increased performance as a direct result of efforts to maintain, improve, and expand the ability to innovate. Additionally, proposals have to meet requirements for (emerging) evidence of impact and scalability, proven by having at least one year of being implemented with the intended users.

At Falling Walls Science and Innovation Management, we are committed to gathering a diverse range of nominations from all over the globe. In our efforts through the Global Call for Nominations, we aim for an ever-increasing gender balance and geographic spread. In doing so, we particularly empower otherwise invisible initiatives from the Global South and underrepresented communities.

### HOW WE SELECT OUR WINNERS

Our winners are selected through a sophisticated peer-review process and subsequent selection by our high-calibre jury. We evaluate according to the following criteria:



## OUR INTERNATIONAL HIGH-CALIBER JURY

### WE SET HIGH STANDARDS IN OUR EVALUATIONS

Our grand jury is comprised of representatives from both the private and public sector. They bring a multitude of perspectives to the table in order to scrutinise and painstakingly evaluate our submissions. As a result, the projects our jurors ultimately choose as winners and breakthroughs will not only demonstrate a high level of social value, but also a strong potential to scale up and thrive economically.



**MICHAEL KASCHKE**

*Jury Chair  
Chairman of the  
Supervisory Board,  
Karlsruhe Institute  
of Technology*

**“I DO THINK THAT AS WE ARE LIVING THROUGH LIMINAL TIMES WITH COVID-19, WE ALL CAN APPRECIATE THE WORK THAT PROF. GISBERT SCHNEIDER AND HIS TEAM ARE DOING, CONGRATULATIONS!”**

**PASCAL FINETTE, JUROR**

**KUMSAL BAYAZIT**

*CEO,  
Elsevier*

**MARION PÖTZ**

*Professor,  
Copenhagen Business School*

**PASCAL FINETTE**

*Co-Founder,  
be radical*

**HENRY SAUERMAN**

*Professor,  
ESMT Berlin*

**CAROLIN HÄUSSLER**

*Professor,  
University Passau*

**NELSON TORTO**

*Permanent Secretary,  
Botswana Government*

**REINHILDE VEUGELERS**

*Professor,  
KU Leuven*

## OUR INTERNATIONAL SHORTLISTING JURY 2021

**Luiza Bengtsson**

Public Engagement and  
Knowledge Exchange Officer  
Max Delbrueck Center for  
Molecular Medicine

**Tino Brömme**

Head of Communications  
ESNA European Higher  
Education News

**Ronald de Bruin**

Director  
COST Association

**Mark Daley**

Vice President, Research  
CIFAR

**Pablo Garcia Tello**

Section Head, New Projects and  
Initiatives  
CERN

**Graciela Guadarrama Baena**

Co-founder  
Futures Space

**Henrike Hartmann**

Deputy Secretary General and  
Member of the Executive  
Management Volkswagen Foundation

**Harald Holzer**

Managing Director, HIGHEST  
TU Darmstadt

**David Kalisz**

Head of Digital Solutions  
Paris School of Business

**Isabelle Kratz**

Secretary General  
4EU+ European University Alliance

**Patrick Lehner**

Operational Director, OIS Center  
Ludwig Boltzmann Gesellschaft

**Henriette Litta**

Managing Director  
Open Knowledge Foundation  
Deutschland

**André Loesekrug-Pietri**

Chairman  
JEDI Foundation

**Emily Palmer**

Secretary General  
Una Europa

**Tatiana Panteli**

Head of Brussels Office  
EuroTech Universities Alliance

**Paul Sterzel**

Managing Director  
University College Freiburg

**Silke Voigt-Heucke**

Project Coordinator EU-Citizen.Science  
Museum für Naturkunde Berlin

**Julia Wagner**

Head of Community Management,  
Communications, and Administration  
Center for Science and Research  
Management

**Andreas Winkler**

Secretary General  
UNITE!

**Lou Woodley**

Director  
Center for Scientific Collaboration  
and Community Engagement

**Will Wright**

Director of Entrepreneurship  
iGEM Foundation

**Frank Ziegele**

Executive Director  
CHE Centre for Higher Education

# OUR CONTRIBUTION TO SCIENCE AND INNOVATION MANAGEMENT

## **ADVOCACY AND DEBATE: WE GIVE VISIBILITY TO AND FACILITATE DISSEMINATION OF BEST-PRACTICES**

Falling Walls holds a large transdisciplinary network of scientists, industry leaders, political stakeholders, and academic institutions. In Falling Walls Science and Innovation Management, we inspire and facilitate exchange between these actors and our curated initiatives. We position ourselves as advocates for the enablers of scientific breakthroughs and as facilitators of transatlantic exchange about the future of science and innovation management. Through our curation, we not only allow for high-impact initiatives to be recognised and accelerated at an early stage; we also encourage and inspire the adoption of best-practices into existing corporate and academic structures and close the gap between the private and public sectors.

## **HORIZON-SCANNING: WE IDENTIFY TRENDS IN THE LEARNING LANDSCAPE**

In our research and scouting efforts, we constantly scan the landscape of Science and Innovation Management for new trends, developments, and initiatives. Specifically, we identify emerging high-impact initiatives that will enable future breakthroughs or inspire additional innovation processes. We build a network of ambassadors, alumni, and jurors who assist us in these efforts and jointly represent our community of experts, amongst whom we foster and build synergies.

## **IMPACT EVALUATION: WE CURATE HIGH-IMPACT INITIATIVES**

Through our annual competition, Falling Walls Science and Innovation Management evaluates a large number of initiatives for their impact and scalability potential. Together with our high-calibre jurors, we gather both quantitative and qualitative data that certifies the impact potential of our finalists and winners. In addition to annual reporting, we create analyses on the types of innovations that are most relevant and current trends and developments in the Science and Innovation Management landscape. We feed these evaluations back into our community through presentations, reports, and various communication efforts.

**“EVERY ONCE IN A WHILE,  
A NEW TECHNOLOGY, AN OLD  
PROBLEM, AND A BIG IDEA  
TURN INTO AN INNOVATION.”**

**DEAN KAMEN, INVENTOR & ENTREPRENEUR**



## YOUR CONTRIBUTION TO THE FUTURE OF SCIENCE AND INNOVATION MANAGEMENT

We invite you to collaborate with us on building the future of science and innovation: share our global call for nominations, take part in our events and conversations, support our selection process, nominate your innovators to present on our stages, and help us find the visionaries of science and innovation management all around the globe. We create visibility and positive impact, not only for the breakthrough initiatives we curate, but also for our partners and stakeholders.

We invite you to become a partner, supporter, and member of the Falling Walls Science and Innovation network to support the enabling of scientific breakthroughs.

**Let us jointly tackle the grand challenges of our time, to build a better future for science and innovation all around the globe!**



**JÜRGEN MLYNEK**

*Chairman*

*Former President,*

*Helmholtz Association*



## IMPRINT

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